

CHRIST CHURCH, BRIXTON ROAD REPORT AND FINANCIAL STATEMENT FOR 2025



Priest-in-charge Report Revd Fr Hugo Adan - in English

For both of our parishes, **St Matthew's** and **Christ Church Brixton Road**, this past year has been a time of **consolidation, growth, and blessing**. Looking back, we can only give thanks to God for all that he has done among us and for the faithfulness with which he has sustained the life and mission of both communities.

In the area of **children's and youth ministry**, this has been a particularly fruitful year. The **youth camp** stands out especially as a powerful moment of fellowship, formation, and joy. Alongside this, the Friday group has continued to provide a stable and meaningful space for our young people, while the growth of **+Cerca** remains a hopeful sign of the work being done with the new generation.

In the area of **music and liturgy**, the **St Matthew's choir**, led by **Diana**, has been a real explosion of life. Their commitment, consistency, and quality have deeply enriched our celebrations and have played a vital part in creating an atmosphere of prayer, beauty, and participation. At the same time, we have begun gradually to establish the presence of the choir at **CCBR** as well, something that will no doubt continue to bear fruit in the near future.

We also want to express our sincere gratitude to our **administrators**, whose faithful, generous, and constant work sustains so much of the daily life of our parishes. Thanks to their efforts, not only have the buildings been used more effectively and profitably, but a high standard of organisation, care, and pastoral support has been maintained, enabling so many aspects of parish life to run smoothly and well.

The arrival of **Fr Chidi** on the team has also been a real blessing, especially for the English-speaking congregations. His ministry has brought care, stability, and renewed pastoral energy at an important stage in the life of both parishes.

At **CCBR**, the restoration of the relationship with the school has also been especially significant, reopening an important avenue of presence, collaboration, and mission in the local area. In the same way, the **hall lettings in both churches** continue to go from strength to strength, making a real contribution to financial sustainability and to the wider flourishing of the mission.

Financially, we give particular thanks that **regular giving at St Matthew's** is stronger than ever, reflecting a growing sense of shared responsibility, commitment, and confidence in the life of the parish. At **CCBR**, we hope to launch a new **regular giving campaign** soon, with the aim of continuing to strengthen this essential aspect of our common life.

Taken as a whole, we believe that the work carried out this year has been **excellent at missionary, administrative, and financial level**. The recent **Holy Week** was a very clear example of this: the quality of the liturgies, the commitment of volunteers, leaders, and staff, and the depth of spiritual life experienced across both parishes show that the work is being done very well at every level.

At the same time, **new pastoral groups and new initiatives** continue to emerge, while the **Leadership School** is forming a new generation of leaders for the mission. Little by little, with humility yet with hope, we continue to grow and to walk forward in the way of the Gospel.

This has truly been a year of grace. We give thanks to God for his goodness, and we pray that he will continue to fill us with his gifts, guide us by his Spirit, and strengthen our mission in the years ahead.

Informe del sacerdote a cargo, Reverendo Padre Hugo Adan - en español

Para nuestras dos parroquias, **San Mateo** y **Christ Church Brixton Road**, este último año ha sido un tiempo de **consolidación, crecimiento y bendición**. Mirando atrás, solo podemos dar gracias a Dios por todo lo que ha hecho entre nosotros y por la fidelidad con la que ha sostenido la vida y la misión de ambas comunidades.

En el área de **juventud e infancia**, hemos vivido un año especialmente rico. Destaca de manera particular el **campamento de jóvenes**, que ha sido un momento fuerte de comunión, formación y alegría. Junto a ello, el grupo de los viernes ha seguido ofreciendo un espacio estable y significativo para nuestros jóvenes, mientras que el crecimiento de **+Cerca** continúa siendo una señal esperanzadora del trabajo que se está realizando con las nuevas generaciones.

En el ámbito de la **música y la liturgia**, el coro de **San Mateo**, liderado por **Diana**, ha sido una auténtica explosión de vida. Su entrega, constancia y calidad han enriquecido profundamente nuestras celebraciones y han contribuido de manera decisiva a crear un entorno de oración, belleza y participación. Al mismo tiempo, hemos comenzado a consolidar poco a poco la presencia del coro también en **CCBR**, algo que sin duda seguirá dando fruto en el futuro cercano.

Queremos expresar también un agradecimiento muy especial a nuestras **administradoras**, cuyo trabajo constante, fiel y generoso sostiene gran parte de la vida cotidiana de nuestras parroquias. Gracias a su esfuerzo no solo se ha avanzado en la rentabilidad y el uso de los edificios, sino que se ha mantenido un nivel de organización, cuidado y atención pastoral que permite que tantas áreas de la vida parroquial funcionen con solidez y eficacia.

La incorporación de **Fr Chidi** al equipo ha sido igualmente una verdadera bendición, especialmente para las congregaciones de habla inglesa. Su ministerio ha aportado acompañamiento, estabilidad y una nueva energía pastoral en una etapa importante para la vida de las parroquias.

En **CCBR**, ha sido también muy significativa la recuperación de la relación con el colegio, abriendo nuevamente una vía importante de presencia, colaboración y proyección misionera

en el entorno local. Del mismo modo, los **alquileres en las dos iglesias** avanzan de manera muy positiva, contribuyendo de forma real a la sostenibilidad económica y al buen desarrollo de la misión.

En el plano financiero, damos gracias de manera especial porque el **regular giving en San Mateo** está mejor que nunca, reflejo de una mayor corresponsabilidad, compromiso y confianza en la vida de la parroquia. En **CCBR**, esperamos lanzar próximamente una nueva campaña de **regular giving**, con la esperanza de seguir fortaleciendo esta dimensión esencial de la vida comunitaria.

En conjunto, creemos que el trabajo realizado este año ha sido **excelente a nivel misionero, administrativo y financiero**. La reciente **Semana Santa** ha sido un ejemplo muy claro de ello: la calidad de las celebraciones, la implicación de voluntarios, líderes y staff, y la profundidad espiritual vivida en ambas parroquias muestran que se está trabajando muy bien en todos los niveles.

Además, siguen surgiendo **nuevos grupos pastorales y nuevas iniciativas**, mientras que la **Escuela de Liderazgo** continúa formando a una nueva generación de líderes para la misión. Poco a poco, con humildad pero con esperanza, seguimos creciendo y avanzando por el camino del Evangelio.

Ha sido, verdaderamente, un año de gracia. Damos gracias a Dios por su bondad y le pedimos que siga colmándonos de sus dones, guiándonos con su Espíritu y fortaleciendo nuestra misión en los años que vienen.

With affection and blessing,
Fr. Hugo Adan

Church Warden Report - Simon Grantham

This past year has been an eventful and largely successful at Christ Church Brixton Road. We have seen the departure of our curate Reverend Steve Jullien to become vicar of a new parish in Chislehurst. We wish him every success there and are grateful for all the work he has undertaken in his tenure here. He has been replaced by an associate Vicar Reverend Chidi. Chidi who joined us in March 2026. Reverend Chidi will oversee all the English services at Christ Church as well as our sister church St Matthews.

Throughout 2025 and into this year we have embarked on works identified in our quinquennial inspection. Principally this has been repairs to the roof. To do this we have instructed a roofing contractor London Roofing Ltd recommended by the Diocese of Southwark. The works are well underway and have thus far been successful. In order to assure the ongoing maintenance of the church we have employed a new caretaker Robert who is busy with minor repairs around the building as well as cleaning duties. Carolina Giraldo our parish administrator is a mainstay of our church arranging bookings and contractors and generally ensuring the smooth running of the whole building every day.

Rental income has been steady during 2025 and into 2026. Hiring of church premises for functions has increased our revenue and the new café has opened attracting customers and providing useful income in terms of rent. Additional rental sources come from businesses on the upper floor space and the community house attached to the church. Negotiations with a new leaseholder for the Church hall are almost complete at time of writing and this income will be by far the largest source of income for the church. The church Hall is a registered charity and after an agreement with the Diocese is now owned by Christ Church Brixton Road.

Church services are held in English and Spanish and occasionally as bilingual services. Services are held on Sundays and during the week. The Spanish speaking congregation is substantial up to 70 regularly. English services are less well attended and this is an area of concern. The church will need to increase numbers attending English services and this will be Reverend Chidi's aim during this year into next.

Christ Church is compared to last year in a relatively healthy position financially and together with ongoing works there are plans to redecorate the Basilica and worshipping space as well as external lighting. CCTV has been installed in addition and this is particularly useful given that the forecast faces onto a busy street. The above works are planned over the course of this year subject to Faculty approval by the Diocese.

Worship Leader Report - Diana Flores

This has been a year of growth, consolidation and mission for the Music Ministry. Building from a regular Sunday presence in both parishes, the ministry has developed into a structured team — now known as Ministerio ZAMAR — committed to liturgical excellence, spiritual formation and community outreach across San Mateo and Cristo Salvador.

Liturgical Life

The ministry has provided live musical accompaniment at Sunday Masses in both parishes throughout the year, including:

- Regular accompaniment at the Spanish and English-language Masses at San Mateo.
- Expansion to Cristo Salvador from Palm Sunday 2026, establishing a regular Sunday presence at both churches.
- Full musical coverage of Holy Week 2026 — Good Friday, Easter Vigil and Easter Sunday — with repertoire carefully selected for each celebration.
- Special celebrations: Advent, Christmas Midnight Mass, Healing Masses, the Feast of St Cecilia, and a Bilingual Mass at Cristo Salvador.
- Musical accompaniment at the farewell Masses for Fr Steve (January 2026), a moment of particular significance for both communities.

Pastoral and Spiritual Initiatives

- Worship Laboratory (Laboratorio de Adoración): A dedicated spiritual formation space for ministry members, led by Fr Miguel Pino — focused on deepening the faith and commitment of the choir team.
- Adoration and Healing Encounter (Encuentro de Adoración y Sanación): A parish-wide prayer space open to the whole congregation, led by Fr Hugo — offering the community an encounter with Jesus through worship and prayer. Launched at San Mateo in January 2026 and extended to Cristo Salvador in February 2026.
- Leadership School: The Worship Director began attending the Escuela de Liderazgo in February 2026 as part of ongoing formation to strengthen ministry leadership.

Formation and Music School

The Music School was officially launched in September 2025, offering individual classes in piano, guitar, violin and singing. Key developments include:

- Students from the School have been integrated into liturgical celebrations, bringing together formation and service.
- New choir members have joined throughout the year at San Mateo, each accompanied through a formation and integration process.
- A youth engagement programme has begun, encouraging young parishioners to discover their musical vocation within the church.

Resources and Sustainability

- A new Roland digital piano was acquired and installed at San Mateo, significantly improving the quality of musical accompaniment.
- A complete musical inventory was compiled and delivered to both Parish Administrators.
- Technical improvements were made to the sound system at San Mateo; the Cristo Salvador piano was professionally tuned.
- A funding application was submitted to the Benefact Trust Mission Money 2026 grant programme.
- A missionary video was recorded: 'The Parish Choir as a Missionary Ministry', produced for use in evangelisation and parish formation.

Looking Ahead

In the coming year, the ministry hopes to:

- Grow the Music School and continue integrating students into parish worship.
- Strengthen the Adoration and Healing Encounter as a regular parish-wide prayer event.
- Develop new ways to invite more parishioners to participate in music ministry — through open rehearsals, taster sessions, and collaboration with other parish groups.
- Continue building a bilingual repertoire to serve both the English and Spanish-speaking communities.
- Explore further funding opportunities to sustain and develop the ministry's resources. We are grateful to Fr Hugo, Fr Miguel, the Parish Administrators, and the whole community for their continued support. Ministerio ZAMAR looks forward to another year of music, faith and service.

Youth & Children Ministry Report - Monica Pons

Introduction

During the period from May 2025 to May 2026, I have been actively involved with my volunteer team in the coordination, delivery, and development of children's, youth, and family ministry within the parish. This work has focused on sacramental preparation, youth engagement, family support, and community outreach, with the aim of fostering faith, belonging, and spiritual growth across all age groups.

Sacramental Preparation Programmes

First Holy Communion Preparation

Weekly catechetical sessions for children preparing to receive First Holy Communion, focused on the Eucharist, prayer, and Christian life through engaging teaching and interactive activities. Support was also provided in the organisation of the final celebration.

Confirmation Preparation (Youth)

Formation programme for young people preparing to receive the Sacrament of Confirmation, combining catechesis, group discussions, and reflective activities to support a deeper understanding of faith and personal commitment.

Adult Confirmation

Accompaniment of adults preparing for the Sacrament of Confirmation, offering adapted catechesis and pastoral support tailored to their personal faith journeys.

Youth and Children Ministry

"Más Cerca" Youth Group

Weekly youth gatherings held every Friday, creating a safe and welcoming space for young people to explore faith, build community, and grow personally through discussion, prayer, and shared activities.

Children's Catechesis

Inclusive catechetical sessions for children and families, including tailored support for children with autism, ensuring accessibility, participation, and a welcoming environment for all.

Bubble Church / Messy Church

Family-based sessions combining crafts, storytelling, and informal worship, designed to engage children and parents in an accessible and creative expression of faith.

Family and Community Engagement

Parent Formation (School of Parents)

Termly sessions supporting parents in their role as primary educators of faith, offering guidance, reflection, and community support.

Volunteer Engagement and Open Day

A parish-wide initiative designed to encourage new volunteers to join children's and youth ministry, strengthening community involvement and shared mission.

Events and Outreach

Festival of Light

A community event offering a faith-based celebration through activities, prayer, and gathering for children, young people, and families.

Easter Celebration A parish-wide Easter event celebrating the Resurrection through family activities, crafts, prayer, and community gathering, engaging children, young people, and families.

Easter Celebration

A parish-wide Easter event celebrating the Resurrection through family activities, games, crafts, prayer, and community gathering, engaging children, young people, and families.

Summer Pilgrimage Camp – Walsingham

A residential summer camp experience for young people focused on pilgrimage, prayer, community life, and personal and spiritual growth.

Impact

Over this period, the ministry has contributed to increased engagement among children, young people, and families within the parish. Key outcomes include:

- Strengthening of faith formation pathways across different age groups.
- Increased participation in youth group and sacramental preparation programmes.
- Development of inclusive practices supporting children with additional needs.
- Growth in volunteer involvement within children's and youth ministry.
- Strengthened sense of community through seasonal events and outreach initiatives.
- Greater parental involvement and support in faith formation.

Overall, the ministry has supported the creation of a more connected, inclusive, and active parish community.

Conclusion

This period has been marked by significant pastoral engagement with children, young people, and families, with a focus on accompaniment, formation, and community building. Through sacramental preparation, youth ministry, family support, and outreach events, the work has aimed to nurture faith in a holistic and accessible way.

The experience has reinforced the importance of relational ministry, consistency, and creating safe spaces where individuals can encounter faith in a meaningful way. Moving forward, there is a strong foundation to continue developing and expanding this ministry in response to the needs of the community.

FINANCIAL REPORT

Statement of Financial Activities Year Ended 31 December 2025

Christ Church Brixton Road Parochial Church Council



STATEMENT OF FINANCIAL ACTIVITIES (Including Income and Expenditure Account)

For the year ended 31 December 2025

	Notes	Unrestricted Funds £	Restricted Funds £	Endowment Funds £	Total Funds 2025 £	Total Funds 2024 £
Income from:						
Donations & legacies	3	10,225	-	-	10,225	20,533
Charitable activities	4	1,748	-	-	1,748	824
Other Trading activities	5	83,731	-	-	83,731	94,107
Investments	6	46	-	-	46	37
Total Income		95,751	-	-	95,751	115,501
Ecclesiastical Parish of Christ Church Brixton						
Expenditure on:						
Charitable activities	7	146,010	-	-	146,010	114,770
Total Expenditure		146,010	-	-	146,010	114,770
Net Income/ (Expenditure)		(50,259)	-	-	(50,259)	731
Transfers between funds						
	18	-	-	-	-	-
Net movements in funds		(50,259)	-	-	(50,259)	731
Fund balances at 1 January 2025	14	(9,604)	23,598	-	13,994	13,263
Fund balances at 31 December 2025		(59,863)	23,598	-	(36,265)	13,994

Christ Church Brixton Road Parochial Church Council



Statement of Financial Position

As at 31 December 2025

	Notes	2025 £	2024 £
Fixed Assets			
Tangible fixed assets		10,280	5,516
Investment property		2	2
Total fixed assets		10,282	5,518
CURRENT ASSETS			
Debtors		-	-
Cash on short term deposit at bank and in hand		6,247	9,796
Ecclesiastical Parish of Christ Church Brixton		6,247	9,796
CREDITORS: Amounts falling due within one year		52,795	1,320
Net current asstes or liabilities		(46,548)	8,476
Total assets less current liabilities		(36,266)	13,994
Church funds			
Restricted income		23,598	23,598
Unrestricted Funds		(59,863)	(9,604)
TOTAL FUNDS		(36,265)	13,994

Approved by the Parochial Church Council on

and signed on its behalf by:

Rev'd Hugo Adan Fernandez
Trustee Chair

The accompanying notes form a part of these financial statements.

Informe financiero 2025 — Christ Church Brixton Road

ESPAÑOL

1. Introducción

Las cuentas de Christ Church Brixton Road para el año terminado el 31 de diciembre de 2025 muestran una situación que debemos recibir con realismo, gratitud y responsabilidad.

Es importante señalar desde el principio que estas cuentas corresponden al PCC de Christ Church Brixton Road y no incluyen las cuentas del Hall Trust. El Hall Trust es una charity vinculada a nuestra misión y a la vida del edificio, pero jurídicamente separada de la Iglesia. Por tanto, este informe se centra en la situación económica propia del PCC y en el camino que debemos recorrer hacia una mayor independencia y autosuficiencia financiera.

La visión para los próximos años debe ser clara: el Hall Trust debe seguir siendo un apoyo estratégico para la misión, el edificio y el desarrollo comunitario, pero la vida ordinaria de la parroquia debe avanzar hacia una sostenibilidad propia. El objetivo no es que el Trust sostenga permanentemente la vida ordinaria de la Iglesia, sino que la parroquia pueda sostenerse con sus propios ingresos, su propia generosidad y una administración responsable.

2. Resumen general de las cuentas

En 2025, Christ Church Brixton Road tuvo unos ingresos totales de £95,751, comparados con £115,501 en 2024. Esto supone una reducción significativa de ingresos respecto al año anterior.

Al mismo tiempo, los gastos totales fueron de £146,010, frente a £114,770 en 2024. Esto significa que los gastos aumentaron de forma considerable.

El resultado final del año fue un déficit de £50,259, frente a un pequeño superávit de £731 en 2024.

El balance de fondos al final del año muestra una posición negativa de £36,265, frente a un balance positivo de £13,994 al inicio del año.

Estos números indican que 2025 ha sido un año financieramente difícil para CCBR. La parroquia ha tenido actividad, movimiento y capacidad de generar ingresos, pero el nivel de gasto ha sido muy superior a los ingresos recibidos.

3. Ingresos

Los ingresos de 2025 se distribuyen principalmente de la siguiente manera:

- Donations and legacies: £10,225
- Charitable activities: £1,748
- Other trading activities: £83,731
- Investments: £46

El dato más importante es que la mayor parte del ingreso procede de Other trading activities, con £83,731. Esto representa una proporción muy alta de los ingresos totales.

Esto tiene una lectura positiva y otra preocupante.

La lectura positiva es que CCBR tiene capacidad de generar ingresos a través de actividades, uso de espacios u otras fuentes no directamente vinculadas a donaciones. Esto muestra que el edificio y la actividad asociada a la parroquia tienen potencial económico.

La lectura preocupante es que las donaciones ordinarias de la comunidad siguen siendo bajas. Las donations and legacies fueron de £10,225, comparadas con £20,533 en 2024. Esto supone una caída importante y muestra que la cultura de giving regular y corresponsabilidad económica necesita fortalecerse de manera urgente.

Una parroquia que desea ser autosuficiente no puede depender casi exclusivamente de ingresos comerciales, apoyos externos o estructuras vinculadas al edificio. Necesita que su propia comunidad crezca en la conciencia de que la misión se sostiene también con la generosidad fiel y regular de sus miembros.

4. Gastos

Los gastos totales de 2025 fueron de £146,010, comparados con £114,770 en 2024.

Este aumento es uno de los puntos más importantes del informe. El gasto ha crecido mientras los ingresos han disminuido. Esta combinación explica el déficit final de £50,259.

El nivel de gasto refleja una parroquia activa, con responsabilidades pastorales, administrativas, misioneras y de edificio. Sin embargo, también muestra que necesitamos una disciplina financiera más clara, una revisión cuidadosa de gastos y una planificación más realista.

La vida parroquial cuesta dinero: el culto, la administración, la misión, el cuidado pastoral, los edificios, el mantenimiento y la presencia pública de la Iglesia tienen un coste real. Pero

precisamente por eso necesitamos asegurarnos de que cada gasto esté alineado con la misión y que el presupuesto anual sea sostenible.

5. Fondos unrestricted y restricted

Al inicio de 2025, los fondos unrestricted ya presentaban una posición negativa de £9,604. Durante el año, el movimiento neto fue un déficit adicional de £50,259, dejando los fondos unrestricted al final del año en -£59,863.

Este es uno de los datos más delicados de las cuentas.

Los fondos restricted se mantienen en £23,598. Sin embargo, estos fondos no pueden usarse libremente para cubrir los gastos ordinarios de la parroquia, salvo que las condiciones específicas de esos fondos lo permitan. Por eso, aunque existen fondos restringidos, la situación de los fondos ordinarios sigue siendo muy seria.

El balance total final es de -£36,265.

La conclusión es clara: el problema principal no está en la falta absoluta de actividad o de recursos, sino en la sostenibilidad de la vida ordinaria de la parroquia.

6. Relación con el Hall Trust

Estas cuentas no incluyen las cuentas del Hall Trust. Esto es muy importante para entender correctamente la situación.

El Hall Trust es una charity vinculada a nuestra historia, edificio y misión, pero separada jurídicamente del PCC. Su apoyo es valioso y debe ser recibido con gratitud. Sin embargo, no debe confundirse con autosuficiencia parroquial.

La meta debe ser que CCBR avance progresivamente hacia una situación en la que el PCC pueda sostener su vida ordinaria: culto, administración básica, misión, contribuciones, pastoral y funcionamiento regular.

El Hall Trust puede y debe ser un apoyo estratégico: puede ayudar a desarrollar el edificio, impulsar proyectos, sostener transiciones y fortalecer la misión. Pero no debería convertirse en el mecanismo permanente que cubra déficits ordinarios año tras año.

En otras palabras: el Hall Trust debe ser un trampolín para la misión, no una muleta permanente para la supervivencia financiera.

7. Puntos fuertes

A pesar del déficit, las cuentas muestran algunos puntos fuertes importantes.

Primero, CCBR tiene capacidad de generar ingresos. Los £83,731 de other trading activities muestran que hay una base económica real y que el edificio tiene potencial.

Segundo, la parroquia sigue teniendo vida y actividad. El nivel de gasto refleja que no estamos ante una comunidad parada o sin movimiento, sino ante una parroquia con misión, responsabilidad y presencia.

Tercero, existe una estructura más amplia de apoyo alrededor del edificio, especialmente a través del Hall Trust. Esto es una ventaja estratégica, siempre que se use de forma ordenada, transparente y orientada a la autosuficiencia futura.

Cuarto, hay un gran margen para crecer en giving regular. Las donaciones actuales son bajas en comparación con el nivel de gasto, lo que significa que un trabajo pastoral serio sobre generosidad y stewardship puede tener un impacto significativo.

8. Puntos débiles y riesgos

El principal punto débil es el déficit operativo de £50,259. Este nivel de déficit no es sostenible si se repite.

El segundo punto débil es la posición negativa de los fondos unrestricted, que terminan el año en -£59,863. Esto muestra que la vida ordinaria de la parroquia necesita una base financiera mucho más sólida.

El tercer punto débil es la caída de las donaciones, que bajan de £20,533 en 2024 a £10,225 en 2025. Esta caída debe tomarse muy en serio.

El cuarto riesgo es la dependencia excesiva de ingresos no donativos. El trading income es importante, pero no debe sustituir la corresponsabilidad de la comunidad cristiana.

El quinto riesgo es depender del Hall Trust para cubrir necesidades ordinarias. Aunque el Trust es un recurso valioso, el objetivo debe ser reducir progresivamente esa dependencia.

9. Prioridades para 2026

A la luz de estas cuentas, proponemos cinco prioridades para 2026.

1. Fortalecer el giving mensual.

Necesitamos una campaña clara, pastoral y constante de generosidad regular. No se trata simplemente de pedir dinero, sino de formar a la comunidad en la corresponsabilidad cristiana.

2. Revisar los gastos.

Debemos analizar qué gastos son esenciales, cuáles están directamente alineados con la misión y cuáles deben ser ajustados.

3. Clarificar la relación financiera entre PCC y Hall Trust.

Es necesario distinguir con claridad qué corresponde al PCC, qué corresponde al Trust y qué apoyos son excepcionales, estratégicos o transitorios.

4. Desarrollar ingresos propios del PCC.

Además del giving, debemos explorar cursos, eventos sostenibles, donaciones online, Gift Aid, fundraising pastoral y otras fuentes de ingresos directamente vinculadas a la vida parroquial.

5. Establecer un camino hacia déficit cero.

CCBR necesita un plan realista para reducir progresivamente el déficit y reconstruir una posición unrestricted positiva.

10. Conclusión

Las cuentas de 2025 muestran que Christ Church Brixton Road es una parroquia viva, activa y con potencial, pero todavía financieramente vulnerable.

La parroquia no carece de vida ni de posibilidades. Al contrario, tiene un edificio con potencial, una misión clara, una comunidad en crecimiento y una estructura de apoyo valiosa. Pero necesita pasar a una nueva etapa de madurez económica.

El desafío para los próximos años es avanzar hacia la autosuficiencia: fortalecer la generosidad de la comunidad, gestionar mejor los recursos, controlar los gastos, desarrollar ingresos propios y usar el apoyo del Hall Trust de manera estratégica, no como sustituto permanente de la sostenibilidad ordinaria.

La lectura pastoral es clara: CCBR tiene futuro, pero ese futuro debe construirse con responsabilidad, generosidad, transparencia y disciplina financiera.

2025 Financial Report — Christ Church Brixton Road

ENGLISH

1. Introduction

The accounts for Christ Church Brixton Road for the year ended 31 December 2025 present a situation that we must receive with realism, gratitude and responsibility.

It is important to say from the outset that these accounts relate to the PCC of Christ Church Brixton Road and do not include the accounts of the Hall Trust. The Hall Trust is a charity connected to our mission and to the life of the building, but it is legally separate from the

Church. This report therefore focuses on the financial position of the PCC itself and on the journey we need to make towards greater financial independence and self-sufficiency.

The vision for the coming years must be clear: the Hall Trust should continue to be a strategic support for the mission, the building and wider community development, but the ordinary life of the parish must move towards sustainability in its own right. The aim is not for the Trust to sustain the ordinary life of the Church permanently, but for the parish to be able to support itself through its own income, its own generosity and responsible financial management.

2. General summary of the accounts

In 2025, Christ Church Brixton Road had total income of £95,751, compared with £115,501 in 2024. This represents a significant decrease in income compared with the previous year.

At the same time, total expenditure was £146,010, compared with £114,770 in 2024. This means that expenditure increased substantially.

The final result for the year was a deficit of £50,259, compared with a small surplus of £731 in 2024.

The fund balance at the end of the year shows a negative position of £36,265, compared with a positive balance of £13,994 at the beginning of the year.

These figures indicate that 2025 was a financially difficult year for CCBR. The parish had activity, movement and some capacity to generate income, but the level of expenditure was significantly higher than the income received.

3. Income

The income for 2025 is mainly distributed as follows:

- Donations and legacies: £10,225
- Charitable activities: £1,748
- Other trading activities: £83,731
- Investments: £46

The most important figure is that the largest part of the income comes from Other trading activities, with £83,731. This represents a very high proportion of total income.

This has both a positive and a concerning reading.

The positive reading is that CCBR has the capacity to generate income through activities, use of spaces or other sources not directly linked to donations. This shows that the building and the activity associated with the parish have real economic potential.

The concerning reading is that ordinary giving from the worshipping community remains low. Donations and legacies were £10,225, compared with £20,533 in 2024. This is a significant decrease and shows that the culture of regular giving and financial stewardship needs to be strengthened urgently.

A parish that wants to become self-sufficient cannot depend almost exclusively on trading income, external support or structures connected to the building. It needs its own community to grow in the understanding that mission is also sustained by the faithful and regular generosity of its members.

4. Expenditure

Total expenditure in 2025 was £146,010, compared with £114,770 in 2024.

This increase is one of the most important points in the report. Expenditure has grown while income has decreased. This combination explains the final deficit of £50,259.

The level of expenditure reflects an active parish, with pastoral, administrative, missionary and building-related responsibilities. However, it also shows that we need clearer financial discipline, careful review of expenditure and more realistic planning.

Parish life costs money: worship, administration, mission, pastoral care, buildings, maintenance and the public presence of the Church all have a real cost. For precisely that reason, we need to ensure that every area of expenditure is aligned with the mission and that the annual budget is sustainable.

5. Unrestricted and restricted funds

At the beginning of 2025, unrestricted funds already showed a negative position of £9,604. During the year, there was a further net deficit of £50,259, leaving unrestricted funds at the end of the year at -£59,863.

This is one of the most serious figures in the accounts.

Restricted funds remain at £23,598. However, these funds cannot be used freely to cover the ordinary expenditure of the parish, unless the specific conditions of those funds allow it. Therefore, although restricted funds exist, the position of ordinary unrestricted funds remains very serious.

The final total fund balance is -£36,265.

The conclusion is clear: the main issue is not a total lack of activity or resources, but the sustainability of the ordinary life of the parish.

6. Relationship with the Hall Trust

These accounts do not include the accounts of the Hall Trust. This is essential for understanding the situation correctly.

The Hall Trust is a charity connected to our history, building and mission, but it is legally separate from the PCC. Its support is valuable and should be received with gratitude. However, it should not be confused with parish self-sufficiency.

The goal must be for CCBR to move progressively towards a position in which the PCC can sustain its ordinary life: worship, basic administration, mission, contributions, pastoral care and regular operations.

The Hall Trust can and should be a strategic support: it can help develop the building, support projects, sustain transitions and strengthen the mission. But it should not become the permanent mechanism for covering ordinary deficits year after year.

In other words: the Hall Trust should be a springboard for mission, not a permanent crutch for financial survival.

7. Strengths

Despite the deficit, the accounts show some important strengths.

First, CCBR has the capacity to generate income. The £83,731 from other trading activities shows that there is a real economic base and that the building has potential.

Second, the parish continues to have life and activity. The level of expenditure reflects a community that is not static or inactive, but one with mission, responsibility and presence.

Third, there is a wider support structure around the building, especially through the Hall Trust. This is a strategic advantage, provided it is used in an orderly, transparent way and directed towards future self-sufficiency.

Fourth, there is significant room for growth in regular giving. Current donations are low in comparison with the level of expenditure, which means that serious pastoral work on generosity and stewardship could have a significant impact.

8. Weaknesses and risks

The main weakness is the operational deficit of £50,259. This level of deficit is not sustainable if repeated.

The second weakness is the negative unrestricted funds position, ending the year at -£59,863. This shows that the ordinary life of the parish needs a much stronger financial base.

The third weakness is the fall in donations, which decreased from £20,533 in 2024 to £10,225 in 2025. This fall needs to be taken very seriously.

The fourth risk is excessive dependence on non-donation income. Trading income is important, but it must not replace the shared responsibility of the Christian community.

The fifth risk is dependence on the Hall Trust to cover ordinary needs. Although the Trust is a valuable resource, the aim must be to reduce this dependency progressively.

9. Priorities for 2026

In light of these accounts, we propose five priorities for 2026.

1. Strengthen monthly giving.

We need a clear, pastoral and consistent campaign for regular giving. This is not simply about asking for money, but about forming the community in Christian stewardship.

2. Review expenditure.

We need to analyse which costs are essential, which are directly aligned with the mission and which may need to be adjusted.

3. Clarify the financial relationship between the PCC and the Hall Trust.

It is necessary to distinguish clearly what belongs to the PCC, what belongs to the Trust, and which forms of support are exceptional, strategic or transitional.

4. Develop the PCC's own income.

In addition to giving, we should explore courses, sustainable events, online donations, Gift Aid, pastoral fundraising and other income streams directly connected to parish life.

5. Establish a path towards a zero-deficit position.

CCBR needs a realistic plan to reduce the deficit progressively and rebuild a positive unrestricted funds position.

10. Conclusion

The 2025 accounts show that Christ Church Brixton Road is a living, active parish with real potential, but one that remains financially vulnerable.

The parish does not lack life or possibilities. On the contrary, it has a building with potential, a clear mission, a growing community and a valuable support structure. But it now needs to move into a new stage of financial maturity.

The challenge for the coming years is to move towards self-sufficiency: strengthening the generosity of the community, managing resources better, controlling expenditure, developing the PCC's own income and using the support of the Hall Trust strategically, not as a permanent substitute for ordinary sustainability.

The pastoral reading is clear: CCBR has a future, but that future must be built with responsibility, generosity, transparency and financial discipline.